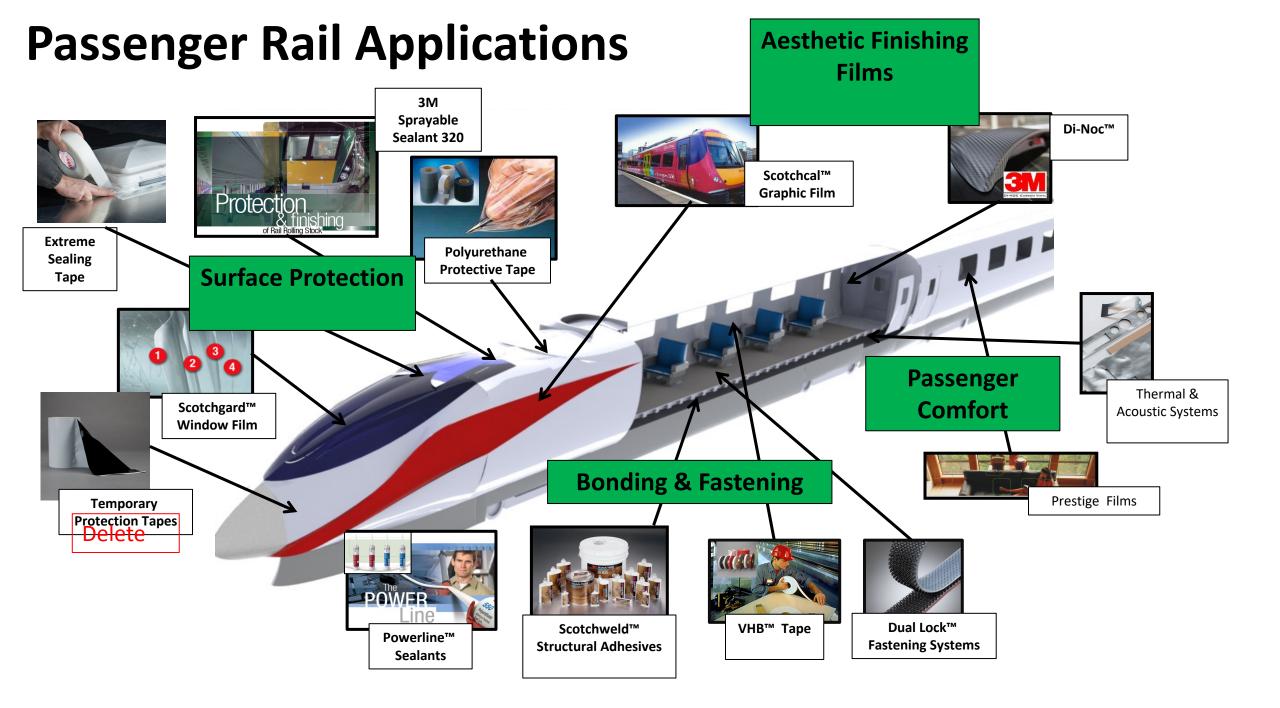
Transportation Market Segments











Passenger Rail

Manufacturing Process

Assembly

Application

Floor System Assembly:

Floor Cover Bonding

Application Description

Floor Cover Bonding

- Large surface bond
- Water resistance
- Life Cycle Consideration

Application Profile

Customer Pain Points

- Installation time
- Walkability time
- Moisture exposure

Potential 3M Solutions

- 3M[™] 2K Structural Adhesives (LSB60NS, 7231)
- 3M[™] Laminating Adhesives (9775WL)
- 3M[™] Contact Adhesives (30NF)

3M Value Proposition

- Assembly Speed
- Address needs in floor system life cycle
- Solutions provider for all bonding and sealing needs for floor system install

Floor Cover Bonding





Passenger Rail

Manufacturing Process

Assembly

Application

Floor System Assembly:

Floor Panel Seam Sealing

Application Description

Floor Panel Seam Sealing

- Prevent water ingress & fire transfer
- Allow floor movement
- Prevent "Print Through"

Application Profile

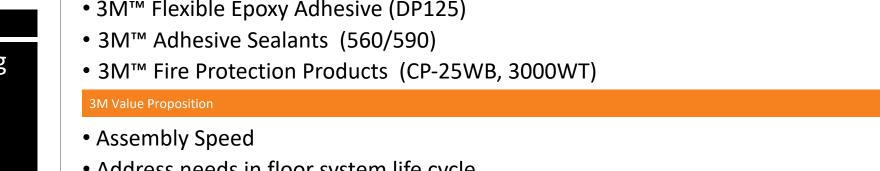
Customer Pain Points

- Installation time
- Walkability time
- Moisture exposure

Potential 3M Solutions

- 3M[™] Semi-Rigid Urethane Adhesive (DP608)
- 3M[™] Flexible Epoxy Adhesive (DP125)

- Address needs in floor system life cycle
- Solutions provider for all bonding and sealing needs for floor system install



Floor Seam Sealing





Passenger Rail

Manufacturing Process

Assembly

Application

Floor System Assembly:

Floor Panel Bonding

Application Description

Floor Panel Bonding

- Removal of Mechanical fasteners
- Speed installation
- Quieter vehicle

Application Profile

Customer Pain Points

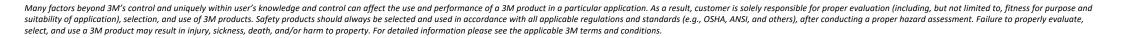
- Installation time
- Walkability time
- Moisture exposure

Potential 3M Solutions

- 3M[™] Adhesive Sealants (560/760)
- 3M[™] Boosted Adhesive Sealant (550FC)
- 3M[™] Scotch-Weld[™] Structural Adhesives (DP420/LSB60NS)

Floor Panel Bonding

- Assembly Speed
- Weight reduction...removal of mechanical fasteners
- Address needs in floor system life cycle
- Gap filling with fast cure







Passenger Rail

Manufacturing Process

Assembly

Application

Window Insulation

Application Description

Window Installation

- Water tight seal
- Fast installation
- Removability

Application Profile

Customer Pain Points

- Installation time
- Walkability time
- Moisture exposure



Potential 3M Solutions

- 3M[™] VHB[™] Tapes
- 3M[™] Adhesive Sealants (590/595)

3M Value Proposition

- Combination Build: VHB and Adhesives/Sealants
- Help speed up the assembly process
- Help reduce warranty claims
- Lower overall cost to assemble





Passenger Rail

Manufacturing Process

Assembly

Application

Wall Construction/Installation: Panel to Post & Wall Sealing

Application Description

Panel to Post & Wall Sealing

- Removal of mechanical fasteners
- Speed of installation

Application Profile

Customer Pain Points

- Installation time
- Curing time
- Need high strength
- Fire protection requirements
- Moisture exposure

Potential 3M Solutions

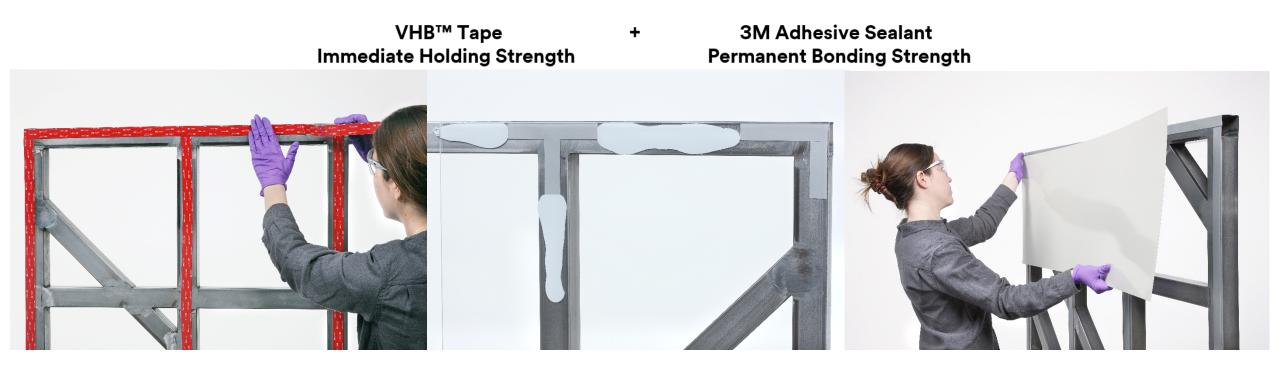
- 3M[™] VHB[™] Tapes (5952, CV62F)
- 3M[™] Polyurethane Sealants (550FC)
- 3M[™] Scotch-Weld[™] Toughened Epoxy Adhesives (LSB60NS, 7231, DP8425NS)
- 3M[™] Dual Lock[™] Reclosable Fastener (SJ3550, SJ3551)

- Assembly Speed
- Durability
- Solutions provider for all bonding and sealing needs for panel to post and wall sealing install





Panel to Post 3M[™] VHB[™] & Sealants Combination





Passenger Rail

Manufacturing Process

Assembly

Application

Wall Construction/Installation: Wall Attachment

Application Description

Wall Attachment & Small Fixture Attachment

- Removal of mechanical fasteners
- Speed of assembly

Application Profile

Customer Pain Points

- Installation time
- Appearance
- Need high strength
- Durability

Potential 3M Solutions

- 3M[™] VHB[™] Tapes (5952, CV62F)
- 3M[™] Polyurethane Sealant (760)
- 3M[™] Scotch-Weld[™] Epoxy Adhesive (DP100NS)
- 3M[™] Dual Lock[™] Reclosable Fastener (SJ3550, SJ3551)

- Assembly Speed
- Durability
- Solutions provider for all bonding and sealing needs for panel to post and wall sealing install





Passenger Rail

Manufacturing Process

Assembly

Application

Wall Construction/Installation: Insulation

Application Description

Insulation Bonding

- Replace pins and other fasteners
- Speed of installation
- No VOCs

Application Profile

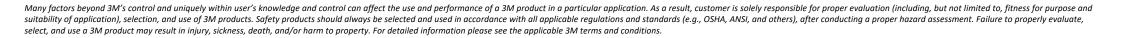
Customer Pain Points

- Installation time
- Appearance
- Need high strength
- Environmental impact

Potential 3M Solutions

- 3M[™] Fast Tack Water Based Adhesive (1000NF)
- 3M[™] Holdfast 70 Spray Adhesive
- 3M[™] Sprayable Hot Melt Adhesives (6111/6111HT)
- 3M[™] Foil Tapes (3340)

- Assembly Speed
- High performance bond to a wide variety of substrates
- Solutions provider for all bonding and sealing needs for panel to post and wall sealing install









Passenger Rail

Manufacturing Process

Painting Process

Application

Paint Masking

Application Description

Paint Masking

• Interior car side

• Rail car side panel

Application Profile

Customer Pain Points

- Temporary vs permanent application
- Temperature high/low and bake cycles
- Surface bare/painted metal or plastic
- Conditions outdoor, oily, dusty, humid?

Potential 3M Solutions

- 3M[™] Masking Tapes
- 3M[™] Abrasives
- 3M[™] Scotchblok[™] Masking Paper

3M Value Proposition

- Help reduce slivering, adhesive picking, paint edge bleed, and blow-by create less rework and better quality finishes
- Consistent unwind helps aide operator comfort and consistent line quality
- Tapes that perform on paint surfaces, paper to paper, paper to plastic and plastic to plastic







Passenger Rail

Manufacturing Process

Final Finish

Application

Vehicle Sealing

Application Description

Vehicle Sealing

• Exteriors

Interiors

Application Profile

Customer Pain Points

- Multiple and different areas to seal on the rail car
- Tools needed to perform the sealing
- Cure time
- Size and accessibility of the areas to seal



- 3M[™] Adhesive Sealants (540, 740)
- 3M[™] Adhesive Sealants (550FC)
- 3M[™] Extreme Sealing Tape (4412)
- 3M[™] Water-based Sprayable Sealant (320)

3M Value Proposition

- Breadth of Sealing options: Tapes, caulks, and sprayable adhesive products
- Speeding cure times (550FC)
- Emergency repairs (4412)
- Sealing large surfaces and hard to reach spots (320)





Passenger Rail

Manufacturing Process

Final Finish

Application

Surface Protection

Application Description

Surface Protection

- Temporary
- Interiors
- Exteriors

Customer Pain Points

Application Profile

- Surface materials that are prone to damage
- Surface materials that are costly to replace
- Time and cost to repair/replace current surfaces

Potential 3M Solutions

- 3M[™] Scotchgard[™] (1004)
- •3M[™] Industrial Protective Tape (7070UV/7071UV)

3M Value Proposition

- Range of products from temporary to long term solutions
- Ease of application and removal... adhesive expertise
- Labor savings with multi-layer films
- Industrial strength protection with aesthetic finish





Solutions for Durable Assembly

The Importance of a Broad Portfolio: Multiple technology options for a given application

| Common Industrial Assembly Applications | Markets | 3M [™] Adhesive Transfer Tapes | 3M [™] Double Coated Tapes | | 3M ^m Hot Melt Adhesives | 3M [™] Reclosable Fasteners | 3M ^m VHB ^m Tapes | 3M [™] Adhesive Sealants | 3M ^{r*} Scotch-Weld ^{**} PUR Adhesives | 3M [™] Scotch-Weld [™] Instant & Anaerobic Adhesives | 3M TM Scotch-Weld TM Structural Adhesives |
|--|--|--|--|------|--|--|---|---|---|--|--|
| Panel to Frame/ Stiffener to Panel | Transportation , Construction Façade, Elevator, Signs and Displays, Metal Enclosures, HVAC, Doors | | | | | • | ٠ | • | | | • |
| Large Surface Lamination | Transportation , Furniture, Woodwork, HVAC, Elevator, Signs and Display | • | | • | • | | | | • | | • |
| Mounting and Trim Attachment | Appliance, Electronics, Transportation, Furniture, Woodwork, Signs and Display | • | • | | • | • | • | | • | | • |
| Small Joint Assembly | Appliance, Electronics, Metalwork, Furniture, Woodwork, Sporting Goods | | | | • | | | | • | • | • |
| Gasket Attachment | Transportation , Electronics, Furniture, Metal Enclosures, HVAC | • | | • | | | • | | | • | |
| Sealing, Potting and Encapsulating | Transportation, Construction, Metal Enclosures, HVAC, Electronics and Electrical, MRO | | | | • | | • | • | | | • |
| Assembly | y Substrate | | Pro | cess | \geq | End | l-Use | \rightarrow | | Cost | |

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